

Leaders in **EXCELLENCE**

Westover vision leads
wing into dynamic
future



photo illustration by Staff Sgt. Timm Huffman

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UTA SNAPSHOT | SATURDAY

Club meals (both days): Breakfast, 6 a.m.-7:15 a.m., lunch, 11 a.m.- 1 p.m. dinner, 5-7 p.m.

Chiefs' induction ceremony, 6 p.m., Westover Club

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ON THE COVER >> The Patriot Wing's new vision statement, "Leaders in Excellence," is featured in this issue of the *Patriot*.



BAGRAM VISIT >> Senior Master Sgt. Daniel Jalbert, deployed with 25 fellow Airmen with Westover's 439th Civil Engineering Squadron training Afghans, took this photo of an Army helicopter hovering over Bagram Airfield where a Patriot Wing C-5 is seen transiting the Afghanistan base recently. Westover reservists are urged to submit their photos to the Patriot for publication. Photos may be submitted to 439aw.pa@westover.af.mil. For more information, call PA at Ext. 2020.

Photo challenge selection of the month



Colonel Swain

Without vision, people are blind.

Stating the obvious, that would not be a good thing if you're flying aircraft. Perhaps less obvious, is how lack of vision affects operating an airlift wing. Clear vision is critical to both because

it creates a clear destination and provides checkpoints along the way.

Westover's clarified wing vision is "Leaders in Excellence."

What exactly does that mean? Clear vision requires definition. Let's break it down word-for-word:

Leaders: A leader is one who guides or directs, but a broader definition would include those who take charge or show initiative, who gain consensus, who know how to lead and also how to follow. Leaders step up when needed and become role models others want to follow. In that sense, everyone in this wing is a leader and directly participates in the vision.

In: This tiny word indicates a comprehen-

sive, day-to-day, ongoing process toward a goal. It may be one more push-up at the gym, double-checking your work, helping a co-worker finish a task, taking a course, finishing PME, or suggesting better ways to get the job done. It's an "in-it-to-win-it" mentality. It becomes a way of life.

Excellence: Formally, this means possessing outstanding quality or superior merit, to be remarkably good. This is shooting for the higher level of performance, practicing an intangible that builds into something tangible. Excellence is manifested in every aspect of a person – the way they dress, speak, act and think. It's not just good, but remarkably good. Excellence generates pride, within and without.

Our wing vision aligns with the Air Force Reserve vision, Unrivaled Wingman, and vision guidance from the Air Mobility Command, Air Force and the nation. Mission is the common thread that defines each role. The wing vision also embraces our core values of Integrity First, Service Before Self, and Excellence in All We Do.

As Westover grows by the hundreds through our growing number of tenant units, it's even more important that we create a climate of excellence. By being an excellent host, we

promote excellence in our guests. We lead by example.

Every person plays a key role in pursuing the wing vision. Like the "big rock" principle, if we all surround the rock, we can't move it, but if we all get on the same side, we can move the rock. Moving the rock may mean pushing aside apathy, mediocrity, negativity, habit, or attitude, but the result is worth the effort. Who doesn't want to take pride in what they do?

We are not "just another wing" and I don't think people really want mediocrity in their job or life. I believe there is something at the core of each of us that desires excellence in performance and purpose. We can promote the leader in each of us, and create excellence together.

Ultimately, we don't want to just say we are excellent – we want to *be* excellent. If we are, others will recognize and sing our accolades for us. Leaders in Excellence – bring it on!

Col. Robert Swain Jr.
439th Airlift Wing commander

BRIEFS |

Wing picnic

Reservists and their families are invited to the Wing Family Picnic, Aug. 8 (Saturday of the A UTA) on the Base Ellipse.

The picnic is scheduled from noon to 5 p.m. and will include free food and refreshments.

Scheduled events include hay rides, flight simulators, volleyball, horseshoes, bounce houses and flying remote control airplanes. The Molly Bish Foundation will provide children's identification cards.

Saturday evening, Cottonwood, a Western Massachusetts country band, will provide live music at the Westover Club.

For more information on the band, call the club at Ext. 2039.

For more information on the picnic, call Chief Master Sgt. David Carbin at Ext. 2385.

Wing honors quarterly winners

Westover's Quarterly Awards Board has selected the following second quarter award winners for their outstanding contributions to the wing mission:

Senior Airman Chad Soler, 439th Aircraft Maintenance Squadron; Staff Sgt. William Gelinias, 42nd Aerial Port Squadron; Master Sgt. Julie Kycia, AMXS; Capt. Jessica Rose, 439th Aeromedical Evacuation Squadron; Deborah Heady and Jeremy Downer, 439th Communications Squadron.

Former AES Airman in *Airman*

A former Airman assigned to the 439th Aeromedical Evacuation Squadron, is featured in a nationally-published Air Force magazine. Staff Sgt. Daniel Warren, now a pararescue member, is featured in *Airman* magazine, the official magazine of the Air Force. To view the feature story on Sergeant Warren, click on:

www.airmanonline.af.mil/articles/story.asp?id=123146586

On-base credit union ATM available

An on-base 24-hour automatic teller machine (ATM) is available. The Pioneer Valley Federal Credit Union ATM is located in the parking lot of Bldg. 1520 (the former 439th Security Forces Squadron building) on Patriot Avenue. For more information, call 413-733-2800 or toll-free 1-866-MYPVFCU.

LULAC award

A Patriot Wing senior noncommissioned officer recently earned the League of United Latin-American Citizens (LULAC) award for military excellence.

The LULAC award honors Master Sgt. Luisa Cabana's leadership with organizing a Hispanic Symposium in April. She was the project officer for the second annual Hispanic Leadership Symposium held at Westover.

Sergeant Cabana arranged for more than 100 area high school students, including Junior ROTC cadets, to tour the base. The cadets and students visited various areas of the base, including security forces, the flight line and a C-5, the fire station, and more.

Sergeant Cabana is the NCOIC of the 439th Maintenance Operations Squadron orderly room.



STAR ATTRACTION >> Lt. Gen. Charles Stenner, commander of Air Force Reserve Command, answers questions from the crowd during the June UTA Commander's Call held in the Base Hangar. General Stenner toured areas of Westover, ate lunch at the Westover Club, and answered questions from reservists during his visit June 7. (photo by Tech. Sgt. Andrew Biscoe)

AFRC commander hears career concerns from wing

by Staff Sgt. Timm Huffman

Lt. Gen. Charles E. Stenner Jr., commander of Air Force Reserve Command, visited Westover during the June A UTA to speak at the wing's Commander's Call and fielded questions from reservists.

General Stenner flew to Westover from Wright-Patterson Air Force Base, Ohio, aboard a Patriot Wing C-5.

The general, who took the AFRC reins of command in June 2008, spoke about his vision to see the Air Force Reserve as an equal partner with the other major commands and to partner closely with the Air National Guard.

The general also spoke to Westover's new vision statement, "Leaders in Excellence."

"The wing commander's vision is perfect for my vision," said General Stenner. "It fits nicely into my plan."

During the Commander's Call, held in the Base Hangar, General Stenner told reservists about his vision and plans for the reserve force. Following the Commander's Call, General Stenner and Col. Robert Swain Jr., 439th Air-

lift Wing commander, had lunch with more than 20 enlisted Airmen at the Westover Club. One of those Airmen who asked the general questions was Senior Master Sgt. Ann Cartelli, noncommissioned officer in charge of personnel relocations for the base. She discussed high year tenure concerns with the wing's manning.

"General Stenner had a busy day at the base, and the fact that he took time to speak with us was appreciated. I hope that we may have the opportunity to do this again in the future."

-- Senior Master Sgt. Ann Cartelli, NCOIC, personnel relocations

"I like that we had the opportunity to speak to a general who has the final say on policies that affect us at wing level," said Sergeant Cartelli. "General Stenner had a busy day at the base, and the fact that he took time to speak with us was appreciated. I hope that we may have the opportunity to do this again in the future."

After lunch, General Stenner spent some time touring Westover. In addition to a windshield tour with Colonel Swain, he visited the award-winning Airman and Family Readiness Center, where the staff explained to the general how they support deployed reservists. He also delivered the opening remarks at the Enlisted Career Workshop held at the Westover Conference Center, and spent time with the staff at the isochronal inspection dock. The general believed that Westover's transformation towards becoming a joint installation was progressing well.

"My impression is that this is a great facility that looks good," he said. "Westover has great people. All the new projects are going up well."



PT TIME >> Patriot Wing reservists perform sit-ups during a recent physical fitness test practice at the fitness center. The waist measurement will account for 20 percent and the 1 and 1/2 mile run will make up 60 percent of the PT test as of January 2010. (photo by Tech. Sgt. Brian Boynton)

AF to change fitness test waist, run requirements in 2010

by Tech. Sgt. Amaani Lyle
Secretary of the Air Force
Public Affairs

WASHINGTON (AFNS) -- The need for a "clear, understandable and simpler" fitness program will mean significant changes to the Air Force's current fitness program, said the service's top officer during a senior leadership conference held June 4-6 at Wright-Patterson Air Force Base, Ohio. Air Force Chief of Staff Gen. Norton Schwartz met with the service's other four stars at CORONA TOP where one of the key agenda items was Air Force fitness.

His intent was to fine tune fitness testing, promote a year-round fitness culture and send a clear message that health and fitness are critical to mission readiness.

"Fitness is a vital component of Air Force culture," General Schwartz said. "These challenging times underscore the importance of properly caring for our most valuable resource: our Airmen."

While commanders have responsibility of their unit fitness programs, each Airman is responsible for meeting and maintaining fitness standards 365 days a year, said Lt. Gen. Richard Y. Newton III, the Air Force deputy chief of staff for manpower and personnel.

General Newton added that the new Air Force instruction, projected for publication in July 2009, will better emphasize the

service's fitness expectations of its Airmen. Who will conduct the testing, when and how Airmen will test are among the most significant revisions to the fitness program, which takes effect January 2010.

Perhaps the most significant difference in fitness testing will be its frequency, Air Force officials said. Full-time active-duty Airmen will now test twice each year, and most reservists or guardsmen will continue to test once per year.

Aerobic fitness is the best indicator of current and future health risk, followed by body composition, said Lt. Col. Scott Arcuri, the chief of promotions, evaluations, and fitness policy at the Air Staff. Because of this, the aerobic run will now account for 60 percent of the test (previously 50 percent), body composition will account for 20 percent (previously 30 percent), while sit-ups and push-ups remain at 10 percent each.

"We developed evidence-driven, health-based criterion standards for aerobic fitness and body composition and muscle fitness," Colonel Arcuri said. "Airmen can be confident the new standards and corresponding points have sound rationale behind them."

Senior leaders said in order to pass the test, Airmen will be required to have a composite score of 75 but also will need to meet minimum requirements for each component.

Further questions on Westover's fitness program can be directed to Lt. Col. Douglas Sudnick at Ext. 2329.

Advocates guide reservists to help

by Maj. Diane Baynon

In our military careers, when we "AIM HIGH" to achieve our goals, we often feel not only a sense of accomplishment when we succeed, but also anxiety related to fear of failure.

Military life provides us opportunities to grow and is exciting, but also can be stressful. For the reservist, stress is only intensified by the ups and downs in life as well as civilian responsibilities.



Major Baynon

This stress, if ignored, can take a toll on our bodies and our minds. Given certain conditions, all of us are susceptible to mood disorders, depression, anxiety, traumatic stress responses, and post-traumatic stress disorders. Some people may be struggling with alcohol and substance abuse problems. Relationships and families are affected.

The Air Force Reserve Command recently launched an initiative that involves regional teams of Psychological Health Advocates (PHA). The PHA's mission is to ensure reservists are guided to the appropriate care so that the proper experts can address their psychological health needs. Advocates serve as "a bridge to care."

PHA full-time teams consist of a mental health officer and an enlisted technician. Maj. Diane Baynon and Master Sgt. Robert Preble are the Northeast Regional PHA's for not only Westover, but for Dover AFB, Del., McGuire AFB, N.J., Andrews AFB, Md., and Hanscom AFB, Mass.

Both Major Baynon and Sergeant Preble are with the 439th Aerospace Medicine Squadron clinic, in Bldg. 2235, room 162 and can be reached at 413-557-3565, 2643. DSN is 589-2643.



RACKING AND STACKING >> Multiple trophies garnered from recent years attest to the skill and dedication of the Patriot Wing team. (photo illustration by Staff Sgt. Timm Huffman)



by Tech. Sgt. Troy Thibeault

Command leaders have a new vision for the 439th Airlift Wing.

At the June 7 Commander's Call, Col. Robert Swain Jr., commander of the 439th Airlift Wing, defined the new vision statement as one that will set the command apart from all others by challenging people to be leaders in excellence.

"Leaders in Excellence" may appear to be a brief statement, but it recognizes past and present achievements of the wing, and looks ahead to greater accomplishments. Its focus begins with the very people that are responsible for making the command a successful one.

continued on page 8

Wing vision focus:

Taking the mission to a new level
and taking care of people

FEATURE |

continued from page 7

Historically and in recent years, several units within the command have been recognized with awards for superior performance and excellent leadership.

In 2008, the 439th Airlift Wing Airman and Family Readiness Office earned the Air Force Reserve Command's Department of Defense Reserve Family Readiness Award.

In May, the 439th AW Inspector General's Office, the largest wing IG office in the reserve command, received the IG John P. Flynn award for superior performance.

In October 2008, the Human Resources Development Council earned the Maj. Gen. McNeil Award for outstanding leadership. This is just a sample snapshot of wing excellence.

To continue being successful and relevant, senior leadership needs to know what the people here want, Colonel Swain said. "Anticipating the many changes coming to Westover in the upcoming years, we must work on the people aspect," he said.

"Improving quality of life is paramount. We want to take care of people."

-- Col. Robert Swain Jr.,
439th AW
commander

Westover is expecting to become a joint reserve base with the arrival of new tenant commands which brings greater demands and greater numbers of personnel. As a joint reserve base, Westover would receive joint funds in order to accommodate and meet the new demands.

Managing all these changes requires a clear vision. "If you don't know where you are going, you won't know when you get there," Colonel Swain said.

A vision statement creates a clear destination.

There are four main focal points that address what Airman at Westover will need to allow them to lead in excellence. These include individuals, families, community,

and infrastructure, the colonel said. "Improving quality of life is paramount. We want to take care of people."

Quality of life improvement plans include building seven new dormitories, a recreational center, and a commissary, the commander said.

There are plans to charter Wi-Fi equipped buses to bring Airmen that live outside the commuting distance to Westover to attend drill weekends. This will eliminate Airmen spending their drill pay on gas expenses, he added.

Those who take advantage of this option will be guaranteed a room on base and will have access to a base shuttle system. Outside food vendors are also visiting the base

to make arrangements to open locations on Westover.

In addition, Colonel Swain said he has reviewed the pay rates for the region and ensured that those who work in hazardous environments get properly compensated.

Wing leadership also realizes and appreciates the crucial support family members of reservists provide to their spouses.

"We are also not going to leave families behind," Colonel Swain said. Leadership is asking family members for their input for improving quality of life areas at Westover. One such example is the survey included in this month's edition of the *Patriot*.

With quality-of-life issues resolved, Airmen will have the ability to focus their attention toward their career goals.

They will be given the tools and the opportunities for training that will grow our leaders and keep us relevant, Colonel Swain said.

As the wing implements the new vision, the wing commander hopes excellence becomes contagious.

"A rising tide lifts all boats," he said.



"To be outstanding in the performance of our duties."

Tech. Sgt. Kevin Kennedy,
439th Maintenance Squadron



"Putting your all into your job."

Senior Airman Lisa Vicente,
439th Aeromedical Evacuation Squadron



"Looking sharp and doing your best in both the military and the civilian side."

Staff Sgt. Leah O'Leary,
AES

TROOP TALK | What does excellence mean to you?



"To be at the top of your game, to learn and teach, have humility, dedication and integrity."

Senior Airman Sophia Perez,
42nd Aerial Port Squadron



"To be set apart from others and to do the right things to get the job done."

Senior Airman John Gardner, MXS



"Someone who exemplifies determination, and encourages others regardless of their abilities. Teaches and learns simultaneously.."

Senior Airman Vincent Smith, AES

TROOP TALK | What does it mean to you to be a leader?



GROWING RANKS >> Cdr. James Robbins, commander of Naval Mobile Construction Battalion 27, briefs base and area community leaders on the new Seabee building plan during the recent groundbreaking at Westover. About 450 Seabees -- relocating from Brunswick Naval Air Station, Maine, will join Westover's growing population in the coming months. (photo by Tech. Sgt. Andrew Biscoe)

More tenant units form joint transformation era

EDITOR'S NOTE: This is the third in a series on transformation at Westover. The first article focused on communication transformation and the second on infrastructure transformation.

by Maj. Wilson Camelo

When you're as likely to find corporal stripes as senior airmen stripes at the base exchange, you know this isn't your father's Westover Air Reserve Base. Today, you just as likely would see Chinook Helicopters and HMMWVs here as a C-5 practicing takeoffs and landings on the runway.

Westover is in full transformation mode from a traditional Air Reserve mission to an integrated joint operation. And, we are only seeing the beginning of what will soon become a rapid change with more Army, Navy and Marine units and people headed to fill the 2,500 acres that make up the Air Force's largest Reserve base.

In November, nearly 900 additional Army soldiers and Marines are expected to call Westover home, and about 450 Navy personnel are expected by August of 2010. Their presence is already being seen not only at the BX, but also through the construction of

new Army and Navy facilities, which recently broke ground.

One of the benefits to the transformation of missions at Westover is the value of interacting at a home station for the realities of joint operations overseas, according to Marine Lt. Col. David McCulloh, Site Commander, Marine Corps Site Support Element.

"As a Marine, I've been deployed alongside Air Force personnel on several occasions," said the colonel, an Air Force Air War College graduate. "Whether it's building pavilions for the base or conducting joint family readiness events, the training we accomplish together at home pays dividends in the joint fight abroad."

However, the addition of about 1,350 new people will have some impact on the support aspects on base.

While the impact is anticipated to be moderate on the base's utility infrastructure, such as power, water, sewer and electricity, there will be increased demands in other areas such as parking, according to Jack Moriarty, base civil engineer.

In addition, there will be higher demand for bandwidth on communications lines, wear-and-tear on roads, and increased gym and lodging usage. "The impact reaches nearly

everyone on this side of red of the flight line," said Maj. Paul Neslusan, 439th Mission Support Group deputy commander.

"We are working on developing formal support agreements with the incoming units, and we are collecting information and developing a drill schedule that avoids conflict with other units," he said. "We no longer deploy in a stovepipe. If we are to train as we fight, we need to train with our sister-services. The Joint Basing concept gives us a huge advantage."

As part of the anticipated changes, Westover Air Reserve Base may soon be officially called Westover Joint Air Reserve Base, according to Col. Robert Swain Jr., 439th Airlift Wing commander.

Having the joint base designation brings other potential benefits, such as approval for a proposed commissary and new gym with indoor pool and running track.

"Westover's strategic role to national security, such as our vital airlift mission and location, becomes even more important with the addition of our sister services," Colonel Swain said. "We are enthusiastic to receive our new neighbors, and look forward to the training opportunities and collaboration."

WESTOVER PATRIOTS |



EDUCATION FAIR >> Patriot Wing reservists browse booths at the education fair held inside the Base Hangar June 7. About 400 people visited the fair, where 20 area colleges and on-line universities set up information booths. The wing education and training office staff, which coordinated the fair, said plans call for another one to be held next year. The staff also has the latest information on the post-9/11 GI Bill. The website link is <https://www.dmdc.osd.mil/teb> and is accessible using a Common Access Card. For more information, call Ext. 2042. (photo by Tech. Sgt. Andrew Biscoe)

NCO runs down fitness challenge

Failure is in the dust of Staff Sgt. Tracy Doherty's methodical and steady pace that helped her pass this year's Air Force physical fitness test.

Sergeant Doherty, a paralegal with the 439th Airlift Wing staff judge advocate's office, faced the test and its 1 and 1/2-mile run around the Base Ellipse in April, only to come up short with a 55 score.

She was part of Operation Finish Line, the Patriot Wing's fitness renewal program. Though she failed the test, the encouragement and positive attitudes from the program's organizers helped the NCO face the June re-test with much more optimism.

Sergeant Doherty bounced back from the 55 with a score of 80.5.

"I lost some weight and did a lot of crunches at home," she said. "You've got to get your health problems squared away."

"Operation Finish Line is a great program," she said. "It's totally positive from the minute you walk in the gym."

'I will tell you that' a plea for clearer speaking

EDITOR'S NOTE: Colonel-selectee John Greene is the 42nd Aerial Port Squadron commander and an English professor at the Westpoint Academy Preparatory School.

by Lt. Col. John Greene

As an Air Force Reserve squadron commander, I recently attended a military conference. The experience was outstanding. I gained a tremendous amount of useful information and had the opportunity to interact with and get to know many other commanders. The weekend was one of the best of my career -- with one exception.

The abundance of clichés and other language abuses nearly drove me to distraction. Just as when someone says, "This is for he and I," the trite expressions began to irritate me

like the proverbial fingernails on the chalkboard.

The one phrase I came to hate most of all is "I will tell you that...."

Why not just tell me, without telling me that you will tell me? The phrase is similar to another current favorite, "at the end of the day," as in, "At the end of the day, the commander is responsible for what his unit does."

At the end of the day? Who is responsible the rest of the time? Of course, both phrases pale in comparison to the ultimate no-crap expression, "it is what it is."



Colonel Greene

No kidding. I thought it was what it wasn't. With tongue planted firmly in cheek, I conclude this plea for clear speech with my conference summary:

At the end of the day, going forward, I will tell you that, with the funding stream cut off, the boss wants us to lean forward, to peel back the onion, to go VFR direct, and to get our arms around the cliché piece just in time.

This is a moving target, but we're going to press.

If you have questions, go to the portal, and go to the COP. To piggyback on this, we need processes and a Daddy Rabbit who can reach out and press that belly button.

This is a legacy system and not self-licking ice cream. Where the fingers hit the keyboard, it's a tough nut to crack.

Unfortunately, it is what it is.

PATRIOT PEOPLE |

NAME: KAMERON KIRK
 RANK: TECHNICAL SERGEANT
 HOMETOWN: COVINGTON, VA.
 UNIT: 439TH MAINTENANCE SQUADRON
 POSITION: CREW CHIEF
 FAVORITE FOOD: ANY AND ALL FOODS
 YEARS AT WESTOVER ARB: THREE
 FAVORITE SPORT: GOLF
 FAVORITE HOBBY: WOOD WORKING
 IDEAL VACATION: LONG, LONG GOLF TRIP
 BEST WAY TO RELAX: GOLF
 PREFERRED ENTERTAINMENT: VIDEO GAMES, XBOX LIVE
 FAVORITE HERO: TIGER WOODS
 FAVORITE MUSIC STYLES: HEAVY METAL
 FAVORITE MOVIE: SNATCH
 FAVORITE AIRCRAFT: C-130
 PET PEEVE: YANKEES
 WHAT WOULD I DO IF I WON \$1 MILLION: NEVER FILL OUT A QUESTIONNAIRE AGAIN



Tech. Sgt. Kameron Kirk

Retirements

Master sergeant

Belitza M. Brice
 Clayton A. Howell
 Richard A. Spoor

Technical sergeant

Paul L. Pelka
 David J. Pelletier
 Kenneth L. Watson

BEAT THE HEAT >> Westover's summer bowling program provides one punch on their cards for every game bowled and every meal purchased at the snack bar at the Westover lanes. When participants earn enough punches to fill their cards, they will receive a prize and a coupon for a free game of bowling. Management will enter those selected into a monthly drawing. Information: Ext. 3990

PASTA AND MUSIC >> Crosspoint performs at the Westover Club from 7-11 p.m. July 11. The band plays a mix of rock and pop music from the oldies up to contemporary. The new pasta lovers bar, open Mondays during lunch, offers choices of pasta, sauce, meat and vegetables. The staff will cook it while customers wait. The pasta bar is available from 11 a.m. to 1:30 pm and is \$5.95 for club members and \$6.95 for non-members. Included in the price is bread, a beverage and desert. Information: Ext. 2039

OUTDOOR RENT >> Available rentable items including campers, bounce houses, a dunk tank, tables, chairs, tents, and more. Information: Ext. 2192

JULY SERVICES CALENDER | www.westoverservices.com

PATRIOT PRAISES | Reenlistments

Chief Master Sgt. Zigmund Skawski

Senior master sergeant

Ronald Chevalier
 Robert K. Gardner
 Andrew P. McGovern
 Jacqueline M. Plouff

Master sergeant

John Hughes Benoit
 Thadius A. Carter
 Antonio Demarco
 Thomas D. Jourdan
 Jason G. Martin
 Johnny K. Ng
 Jeffrey J. Picard

Joseph M. Warren
 James Michael Flynn
 Sharon I. Riley
 Thomas J. Cestroni
 Eugene Bebeau III
 Lisa A. Gusattson
 Alice L. Mitchell
 Theresa G. Murphy

Technical sergeant

Ryan E. Abrams
 Kenneth L. Collins
 Kevin P. Chen
 Ronald H. Corliss
 Roberto Felix
 Christopher P. Gaj

Thomas J. Kosa
 James J. Lawler
 Richard A. Moskal
 Laurence B. Olivier
 Michael R. Pietrantonio
 Kristen M. Pinner
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 Victor Wong
 Steve L. Zalimas
 Scott A. Macnevins
 Peter J. Murphy
 Stephen J. Tyburski
 Elizabeth A. Sanford
 Augstin Cardona
 Dennis Joseph Ford
 Todd J. Lasky

James R. Ohman
 Ronald C. Phelps
 John Paul Tetreault

Staff sergeant

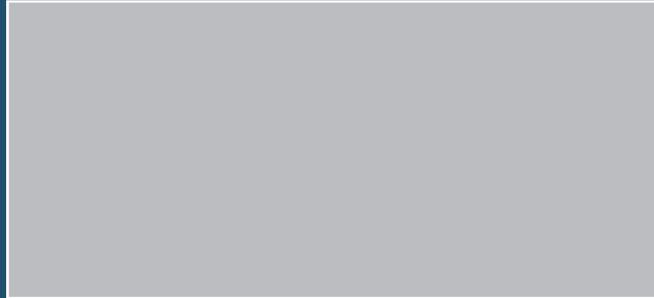
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Published monthly for Patriots like Airman Louis Vertyl, Pawtucket, R.I., and 3,053 reservists and civilians of the 439th AW and the wing's geographically separated unit at Hanscom AFB, Mass.



MARINE COMMAND >> The new Marine Air Support Squadron-Six commander, Lt. Col. Kevin Anderson, addresses Marines and guests during the MASS-6 change of command ceremony June 7 on the Base Ellipse. Colonel Anderson took over command of MASS-6 from Lt. Col. Michael Warbek. MASS-6 is one of three Marine reserve units assigned to Westover. (photo by Tech. Sgt. Brian Boynton)