

PATRIOT

439TH AIRLIFT WING

AIR FORCE RESERVE

WESTOVER AFB

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AUGUST 1997

Patriot Tiger puts aerial porters to the test

by MSgt. Tom Allocco
and SSgt. Charles Cangemi

Seemingly every 10 minutes a C-130 or C-141 came into view over the tree line, circled for an approach, landed and rolled onto the taxiway adjacent to Dogpatch to offload armed troops and supplies. The country of Southton, an Ameri-

can ally, was locked in war with Northton, and aerial porters were coming in under enemy small-arms and mortar fire to set up a forward operation at a bare base.

That's what the Niagara Falls, McGuire and Langley AFB aerial porters saw when they came into a hostile LZ

midway through the biennial Patriot Tiger exercises at Dogpatch. Starting July 12, Reserve and Air Guard aerial porters from as far away as Texas, flew into Dogpatch for 15-day annual tours to assist Southton in a string of clashes scheduled to end Aug. 16.

When a friendly country is in trouble, they need aerial porters who can take a bare base and turn it into a pipeline for American help. Since 1988 Patriot Tiger exercises here have been designed to assure that aerial porters will be ready for the next crisis with the skills and tools to live in the field and efficiently move planes, cargo and troops.

This summer's exercises were scheduled to train more than 300 aerial porters from 12 squadrons. They lived in tents, ate two hot meals and an MRE daily, lived with the threat of conventional attacks and always kept their chemical warfare gear nearby.

Overseeing the training were 22nd Air Force and other aerial port cadre, including Westover's 42nd, 58th and 85th APS and 439th ALCF, who worked on the belief that aerial porters are never far from a real-world deployment.

"Desert Storm proved that no matter how you are tasked you have to be ready to deploy. They called up strategic units and sent them to the desert. Aerial porters can end up in a hostile zone real easy," said CMSgt. Linda Lingenfelter, of 22nd AF Aerial Port Operations.

The aerial porters deployed to the "war zone," set up a perimeter defense, and performed engine running off-load and on-load exercises before constructing a base. Besides aerial port and aircrew wartime skills, the emphasis was on chemical warfare, self-defense, night operations and other skills classified as ability to survive and operate (ATSO).

Teams of Westover security police, directed by MSgt. George Hoagland made it hard for the aerial porters, starting

continued on page 4



SSgt. Vin Blanchard

ARMED AND READY -- Just minutes after their C-141 landed at Dogpatch, aerial port members fanned out to establish perimeter security as part of Patriot Tiger, held at Westover from July 12 through August 16.

ORM process encourages rating risks

by MSgt. Thomas Allocco

No sadder words are ever spoken than "I should have stopped to think." How many times have you said that to yourself while cleaning up a mess or nursing a bruise?

Getting people to stop and think before they walk into a calamity has become a high-priority policy of the Air Force Safety Center.

Titled Operational Risk Management (ORM), the process encourages people to recognize that mishaps, whether a slip on the ice or an aircraft crash, don't just happen, but are more often the end product of a series of miscalculations. If you can stop the chain of events before it's too late, you can avoid the human and material loss associated with unnecessary mishaps.

"ORM is a common sense approach to accomplishing the mission without loss of life or resources" said Lt. Col. David Moore, 439th AW chief of safety. "Every time it snows you practice risk management when you decide whether to drive on a bad road. ORM gives us a system to judge risks versus benefits and make better informed decisions on or off the job, whether flying a C-5 or mowing the lawn," Moore said.

As the manager of the wing's safety programs, Moore will soon schedule

"Operational Risk Management is not a safety program. It is a process..." Moore said.



Lt. Col. Dave Moore

training sessions on how ORM can help everyone to assess risks and avoid mishaps. It is part of an Air Force-wide program aimed at every member of the active duty and reserve.

One big obstacle that Moore will have to overcome is to convince people that ORM is not another lecture on safety or set of slogans.

"Operational Risk Management is not a safety program. It is a process to identify hazards and how to make informed decisions about how those hazards will be dealt with," Moore said.

The three basic risk management rules are: don't accept any unnecessary risk; make risks decisions at the appropriate level of chain of command; and accept risks only when the benefits outweigh the costs.

"For example," Moore said, "an aircraft commander can assign points to a series of negative factors in deciding whether to launch a mission. If there is sleet, a short runway and it's night, the negative points may outweigh the benefits of launching a routine mission. Or, if

it is a more critical mission, someone further up the chain of command may have to decide if the benefits of the mission outweigh the risk," he said.

"The principles of assessing risk apply to every job and unit. The important thing is to get people to start asking questions about risk and have a method to assign a green, yellow or red light to continue the mission safely," Moore said.

ORM was pioneered by the Army in response to a higher mishap rate in flight operations than the Air Force or Navy. "Over a period of time they have achieved excellent results," Moore said.

The Air Force achieved an excellent record in reducing flight mishaps over several decades, but in recent years hit a brick wall. For example, between 1978 and 1984, the number of major aviation accidents per 100,000 flying hours dropped by nearly half, from about 3.1 to about 1.6. But the rate has been hovering at about 1.5 accidents per 100,000 flying hours ever since.

"Through ORM we hope to push that rate closer to zero," Moore said.

One way to do it is to foster teamwork, involving everyone in solving problems and making decisions. ORM recognizes that workers are closest to the workplace and are probably best equipped to identify not only hazards, but potential solutions.

"ORM demands self-discipline, responsibility and accountability. Almost half of Air Force mishaps are caused by individuals who are fully-trained in what to do, but who intentionally choose an incorrect procedure," Moore said.

"Human error has consistently stymied Air Force efforts to reach an accident-free year. We won't be able to bring the mishap rate to zero until we start making it a habit to think about hazards that drive risks and use ORM tools to manage risks," the wing safety officer said.

PATRIOT

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Giving Back to America

Wing Quality officer lives up to his title

by MSgt. Sandi Michon

Photos courtesy of Maj. Tourangeau

At 49, Armand Tourangeau followed in his father's footsteps and fulfilled a goal he set at his father's funeral some 28 years ago. On May 24, Maj. Armand Tourangeau, wing quality officer, became an ordained deacon in the Roman Catholic Church.

His father's example as an active lay person in their church set an example that has led Tourangeau down intersecting paths of service to his fellow man, to his country and to God.

"I love helping people," Tourangeau said. "My personal goals have always been to help people better themselves and their surroundings." He is animated with enthusiasm and compassion when speaking of ministering to others and his kind countenance can draw the hurting, or soothe the angry.

Tourangeau, who has a bachelor's degree in Modern Languages and a master's degree in education, has spent his 25 years of military service in personnel career fields. He was a personnel specialist for two years active duty at Langley AFB,

Va, and joined the Reserve at Westover in 1973. He received his commission in 1977 and became OIC of Wing Training, then Personnel Programs Manager, before accepting his present position in 1991.

Prior to activation for Desert Storm, Tourangeau worked as an information systems manager for a large insurance company. Although competent in technical computer jobs, Tourangeau said he felt most fulfilled when he shifted into management duties. "I was so much happier working with people. I knew I had found my niche," he said.

While activated during the Gulf War, others recognized Tourangeau's forte and he was tasked to head up the newly-formed family support center. He was also a key player in Westover's 50th anniversary celebrations.

At the close of activation, Tourangeau was offered the job as wing quality officer. "If I could have written my dream job description, this job was it," he said. "It was challenging and fun to initiate a program that involved facilitating, advising, counseling and educating." The job uniquely blended his career strengths -- both civilian and military.

Through the past 20 years, Tourangeau has expanded and maximized his people skills in several arenas. He taught computer courses as an adjunct professor at Western New England College School of Business for 10 years, but his work in his local church was his passion. In 1979, he became a member of the St. Thomas Aquinas Parish Council and was voted chairman the same year. He was a member, and subsequent chairman of the St. Joseph - St. Thomas Aquinas school board from 1979 to 1992. He was installed as eucharistic minister in 1977, and not only distributed communion at Mass, but also to shut-ins and to local nursing home residents.

Tourangeau, and his wife Carol, teach two-month confirmation classes annually, they teach four-week marriage-preparation programs in their home, and both have been lectors in their church. Tourangeau has also been part of a musical trio for years at Westover's Catholic UTA services.

As he worked through the five-year ordination process, Tourangeau has found many parallels in clerical training and his military training. Much of the



Maj. Armand Tourangeau

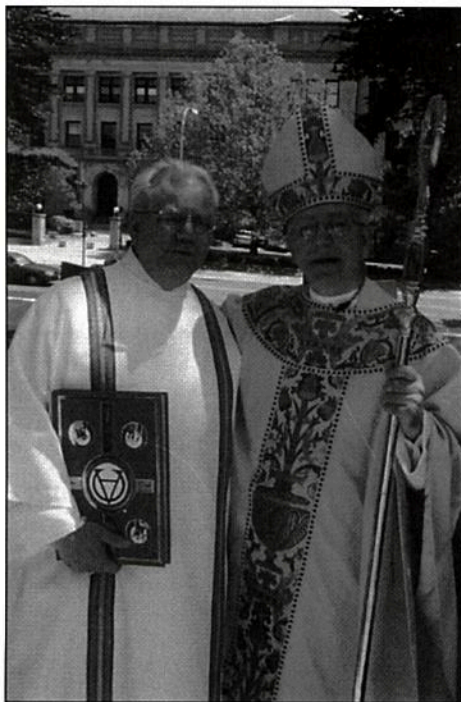
Quality-related instruction has honed his interpersonal skills and although clerical training differs in terminology, the concepts are the same, said Tourangeau. He is also one of only 14 AFRC-qualified instructors for an Air Force course, Confronting Difficult Issues, and he says that course content has really helped him in various church counseling sessions. "The skills I teach others all translate into more effective ministry -- to others, and in my own family relationships with my wife and two daughters," he said.

As Tourangeau explained his role as ordained deacon, tears filled his eyes. "My ordination day is as important as my wedding day -- I am committed to minister for life," he said. "It is definitely a call of God."

His new title as "deacon" actually means in the original Greek "one who serves", which has become a life motto for Tourangeau. "I am so blessed. I have a lovely wife, two wonderful daughters, a career I love, and good health. To give to others is merely an expression of gratitude for all that I have," he explained.

He is also grateful for what the military has given him. "I became more structured, set goals and priorities, learned to organize and manage time better -- these skills have helped me to help others." While the lines blend where the skills merge, one thing is clear: he continues to grow.

"This new role brings a new dimension," he said. "I learn so much from the perspective of others, their situations and pain that I have not experienced. It humbles me and gives me a new empathy to reach out to others," he said.



IN HIS SERVICE -- On the day of his ordination, Maj. Armand Tourangeau, wing quality officer, poses with Bishop Thomas Dupre of the Diocese of Springfield.



SSgt. Vin Blanchard

PATRIOT TIGER

from page 1

with an M-60 ambush moments after an engine running offload. The aerial porters, with their faces marked by camouflaged paint and sweat, alternately ran and threw themselves on the ground in perimeter defense as they fought their way out of the ambush.

They were scheduled to deal with a new challenge each day -- a C-130 heavy airdrop, load planning and inspection, heavy equipment operation and more. The 13th day of the training cycle included a scheduled eight hours of classroom training in combat maneuvers, followed by a convoy exercise and ambush.

Patriot Tiger is "the closest thing to wartime one could get in training," said Lt. Col. Kimberly Voska, cadre commander.

Reserve Personnel Support for Contingency Operations (PERSCO) specialists in-processed and out-processed aerial port members in field conditions, and Westover Services members provided much appreciated hot meals and refreshments under field conditions.

"Everything that is done out here is done as if the units were deployed to an actual war. The participants experience these hardships here so they're not quite

as shocked if they ever get deployed to an actual situation," Voska said.

Those who go through it, remember Patriot Tiger as worth the effort.

"There are gripes about the tents and MREs, but when they leave here they say 'thank you very much, I learned something,'" said MSgt. Catherine Richardson, a cadre member from Keesler AFB, Miss.

UNDER THE GUN -- While some Patriot Tiger groups packed up to leave (above photo), incoming aircraft had to contend with aggressors from the 10th Mountain Division from Fort Drum, N.Y. (shown below). The ongoing scenario was routine during Patriot Tiger, a national exercise to test aerial port units.



SSgt. Vin Blanchard

Fiber optics system installation utilizes active duty and ANG

Article and photos
by TSgt. W. C. Pope

For months now, they've been all over the base, digging holes, crawling down manholes leaving an orange trail wherever they go.

No, they're not some kind of giant insect sent here to take over the world, they're members of the 838th Engineering Installation Squadron from Kelly AFB, Texas and they're here installing fiber optics of the Combat Installation Transportation System.

When they have completed their task, Westover will be one of the first bases to have the system that is designed to replace the existing computer LAN lines and will link all base computers.

The job will take 100,000 feet of orange protective innerduct, 2,080 feet of conduit and 22 miles of fiber optic cable.

While one team installs conduit, another uses boring equipment to place piping under roadways so the new pavement isn't dug up. "So far, we have completed 47 borings, saving Westover and the Air Force \$250,000 in additional road work," said TSgt. Nancy Comely, a 838th team chief.

"Usually our team either does the conduit work or the fiber optics but here, we

will do the complete job, from start to finish," Comely said.

The Kelly teams, travel all over the country to fulfill their mission. "It's not unusual for us to be on temporary duty at a site for up to six months," she said. They have been at Westover since June 1 and expect to be here through September.

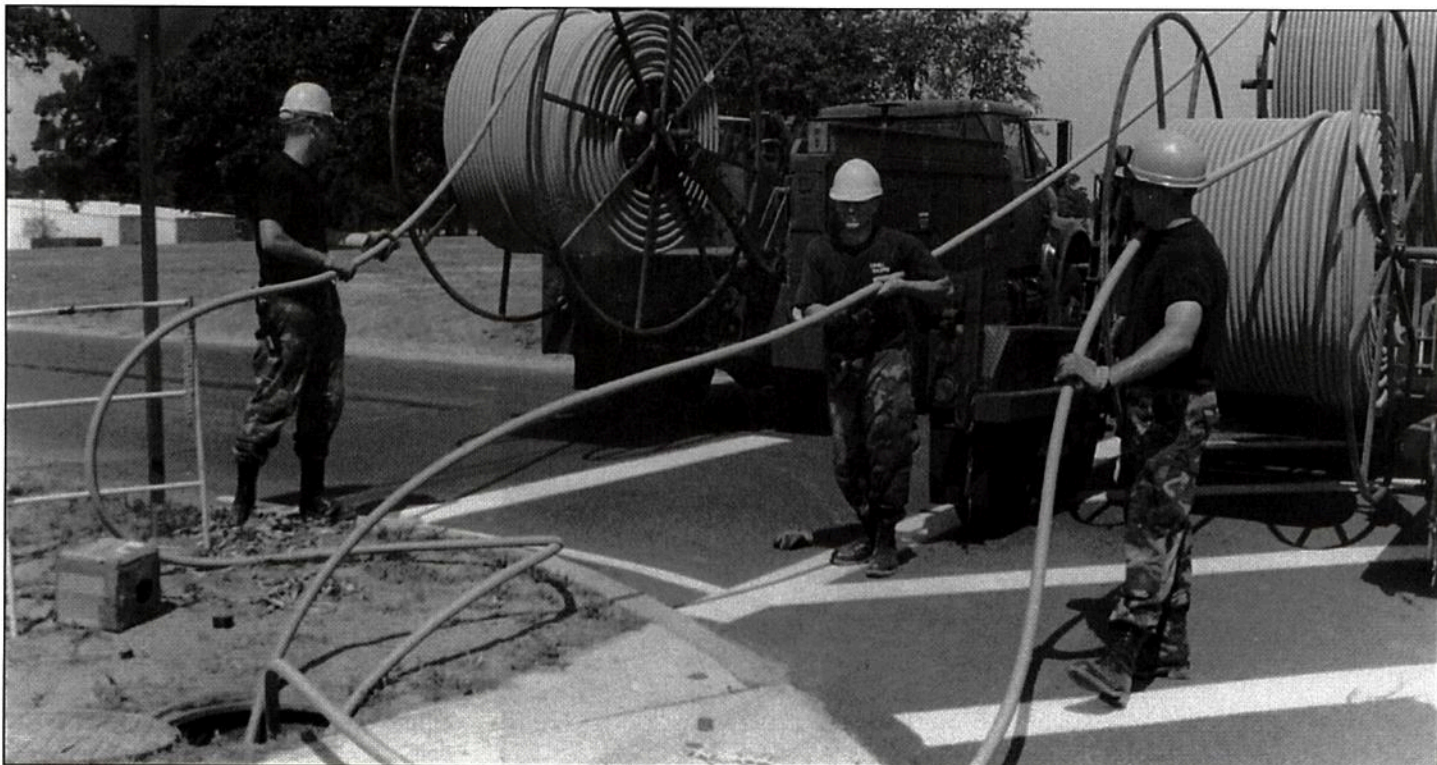
In the true spirit of Total Force, the Air National Guard is also lending a hand with the 205th EIS from Oklahoma City and the 210th EIS from St. Paul, Minn. each sending seven-man teams to train and work with their active-duty counterparts from Texas.

In addition to the fiber optics project, the teams -- under the watchful eye of Westover's Bioenvironmental Engineering Services -- removed 10,000 feet of lead cable and 10,410 feet of coaxial cable from the vast manhole system that spiderwebs under the surface of the base. According to Comely, the teams worked in 42 buildings, 96 manholes and excavated 2.4 miles of trenches.

Robert Mayo, Westover's communications and computer systems manager, said the project will help the base step into the 21st century.

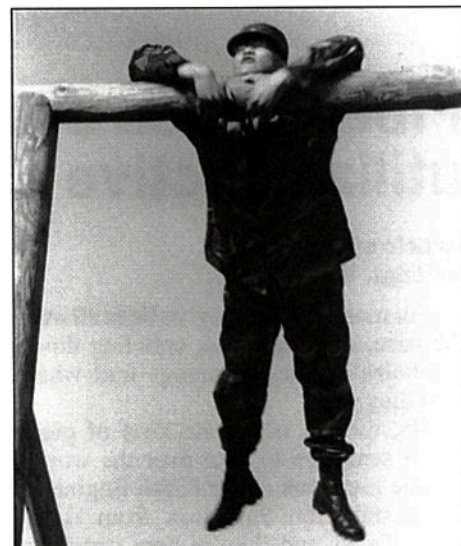


IN THE LINE OF DUTY -- Members of the 838th Engineering Installation Squadron at Kelly AFB, Texas install miles of conduit, innerduct and cable to prepare Westover for changeover to fiber optics. In above photo, workers bore a hole under the roadway, and below, workers feed conduit underground through manhole system.





FUTURE OFFICERS -- During Reserve Officer Training Corps summer encampments held at Westover this summer, cadets found training tough and physical. In top left photo, cadets travers the 'Belly Buster' on the obstacle course. Top right, a cadet learns why the obstacle he is on is called the 'double dirty name.' Below, students are put through rigorous physical exercise on the base ellipse.



Westover

(photos by TSgt.

by SSgt. Charlie Cangemi

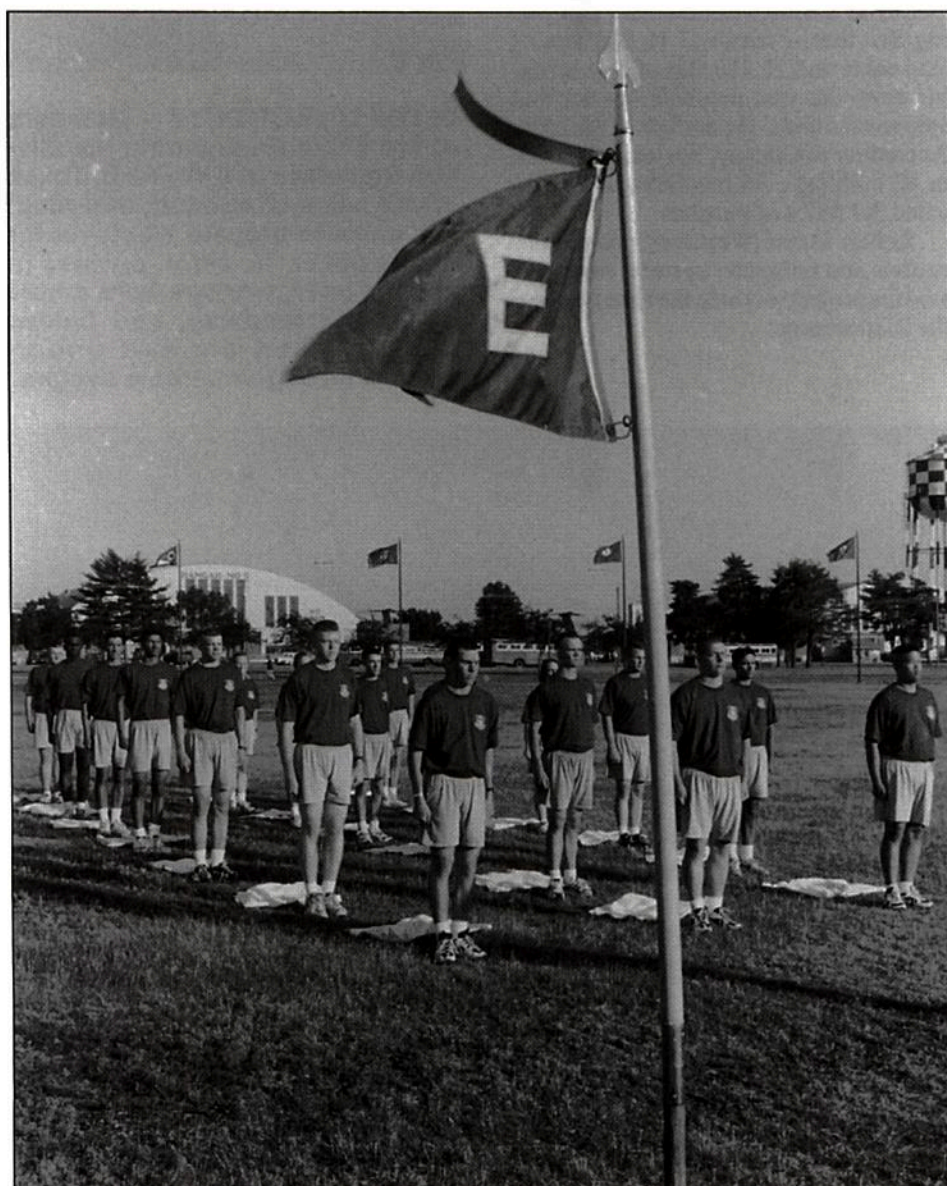
Four hundred future Air Force commanders from across the country got their first real taste of military leadership at Westover Air Reserve Base this summer.

Two groups of Reserve Officers' Training Corps cadets visited Westover to perform field training encampment a month-long training "boot camp" required of ROTC cadets to become officers in the Air Force. An alternative to officers' candidate school, ROTC provides college students with free education in exchange for commissioned military service. The encampment trains students after their second year of college.

This was the first year Westover hosted the summer encampment, but will continue to do so for future classes. Westover, one of five training sites in the country, is the only reserve base to host the cadets.

"Westover benefits immensely by hosting the ROTC field training encampment," said Capt. Chris Skomars, executive officer for the encampment.

Skomars refers to the \$600,000 worth of construction and contracting provided to Westover from Air Force ROTC. This includes a 19-station obstacle course, refurbished dorm rooms, and five volleyball courts all of which are available for use by Westover reservists. The new facilities are necessary for training the cadets.





"Training is intense. The cadets are first completely broken

down both physically and mentally."

Capt. Chris Skomars

osts ROTC

(C. Pope)

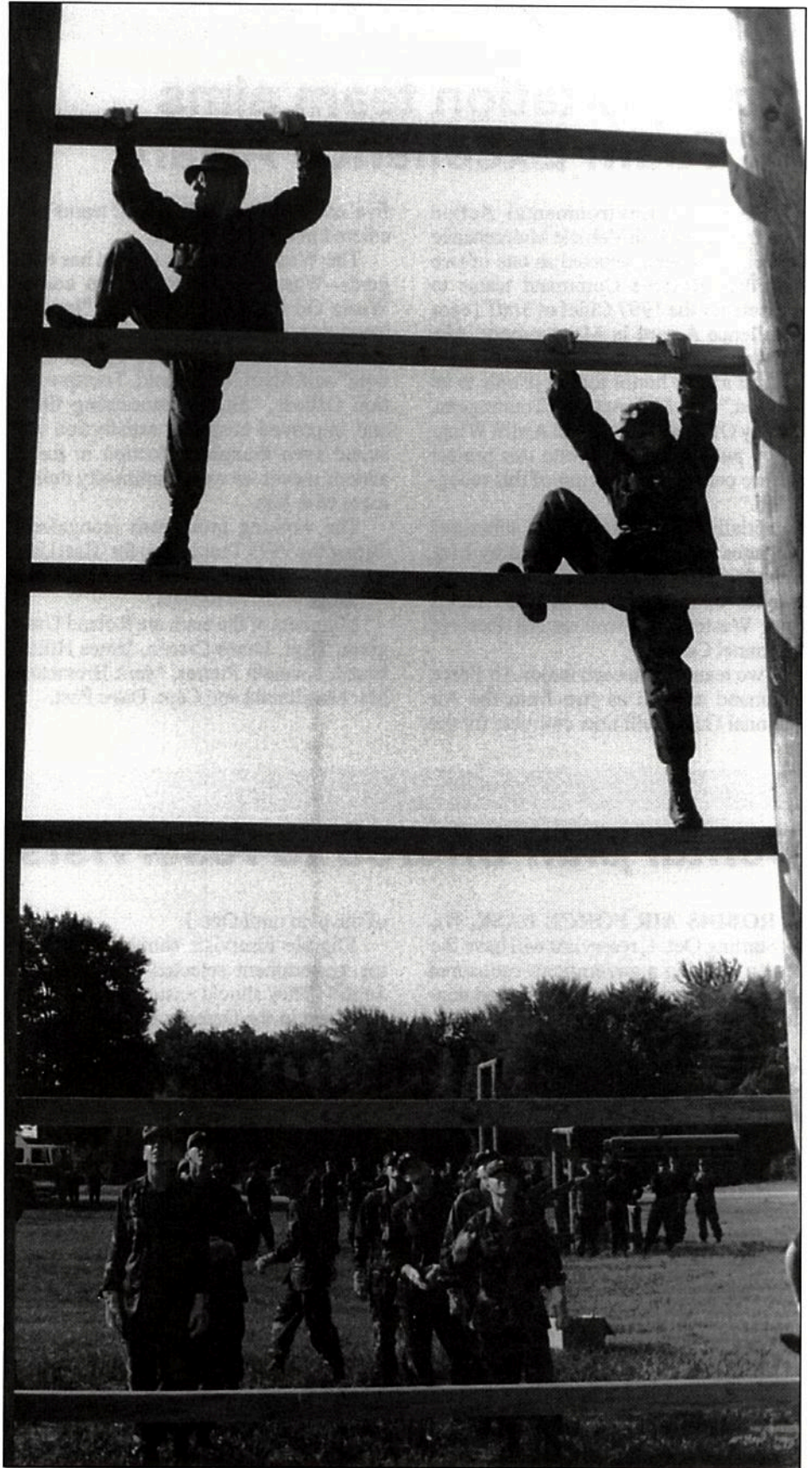
According to Skomars, the training is intense.

"The cadets are first completely broken down both physically and mentally. Then, the training officers and assistants bring them back up and teach them how to become leaders," Skomars said.

Training officers introduce the college juniors to an 0450 reveille. This is followed by 16 hours of military instruction under the constant duress of bootcamp-style discipline: in-your-face instructors, pushups, and mind games. For two and a half days the cadets live in the woods and learn what plants are edible, where to find water, and other survival skills.

The training culminates into a grueling, 20-hour "Operation Rigor." Training officers rouse unsuspecting cadets from sleep and place them in a scenario involving a deployment to a hostile situation. After packing and processing through mobility, leadership and endurance skills are tested as the officer candidates sweat through a five-mile march, chemical warfare training, and various leadership reaction scenarios. Training officers leave all the decision-making up to the cadets, who are evaluated on their performances.

"While the cadets go through this they absolutely hate it, but when it's over they love it because they realize they gain the confidence and skills needed to become future air force leaders," Skomars said.



AIMING HIGH — Two ROTC cadets are shown performing the 'high climb,' which is part of an obstacle course constructed in the Dogpatch area for the summer encampments. This is the first year ROTC encampments were held at Westover. The base is one of five training sites in the country and the only Reserve base to host encampments. Two three-week encampments were held from May to July.

Transportation team aims for Team Excellence Award

Westover's Environmental Action team from the 439th Vehicle Maintenance Section, has been selected as one of two Air Force Reserve Command teams to compete for the 1997 Chief of Staff Team Excellence Award in Montgomery, Ala. in October.

"It is a huge honor for our people to be selected," said Maj. Armand Tourangeau, Quality Officer for the 439th Airlift Wing. "They put a lot of work into this project and are certainly deserving of this recognition."

Initially, four AFRC teams submitted packages which were reviewed by Maj. Gen. James E. Sherrard III, vice commander of AFRC who selected teams from Westover as well as Air Reserve Personnel Center.

Two teams from each major Air Force command as well as two from the Air National Guard will now compete for the

five coveted awards. In all, 22 teams are entered in the competition.

The Westover team's project has two goals--Waste Stream Reduction and a Waste Oil Recycling Program. "Implementation of these projects effected the quality of output produced by the section," said Shari Macdonald, Transportation Officer. "Shorter processing time and improved customer satisfaction resulted even though reduction in force actions meant we were continually doing more with less."

The working group was recognized during the 1995 Team Expo for 'Best Use of Tools' and in 1996 Team Expo for 'Most Impressive Results.'

Members of the team are Roland Greigore, TSgt. James Cronin, James Hillebrand, Kenneth Pietras, Mark Bressette, Ms. Macdonald and Capt. Dave Post.

Dental plan offered to reservists

ROBINS AIR FORCE BASE, Ga. -- Starting Oct. 1, reservists will have the option of using a government-sponsored program designed to maintain good dental health and keep war planners smiling.

Some 889,000 members of the Selected Reserve, including 72,000 members in Air Force Reserve Command, can sign up for the voluntary program. Family members are not eligible for the dental plan.

The new program will cost-share premiums, with reservists paying less than \$25 per month for services. Unit AFRC reservists will have premiums deducted from their drill pay.

Services will include basic care and treatment; diagnostic, prevention and restorative services; and emergency oral examinations. Treatment will have a \$1,000 annual cap.

During the Persian Gulf War, many reservists were unfit for mobilization because of poor dental health, which delayed deployment of needed troops. As a result, in the 1996 Defense Authorization Act, Congress directed the Department of Defense to set up a low-cost dental plan for reservists. DOD asked for and received authority to delay implementation

of the plan until Oct. 1.

Eligible reservists should hear from the government selected contractor by Sept. 1. They should ensure their address is correct in the Defense Enrollment Eligibility System because the contractor will use addresses in the DEERS database.

Briefs

Police change name

Effective July 1, 1997, the 439th Security Police Squadron will be known as the 439th Security Forces Squadron (SFS). The 739th Security Policy Flight will become the 739th Security Forces Flight (SFF).

Volunteers needed for Standdown

Volunteers with various medical skills are needed for Westover's third annual Standdown scheduled for Sept. 26-27.

Last year, more than 400 homeless veterans were served during the event. Professionals needed include dentists and dental technicians, podiatrists, optometrists, nurses, medical technicians, EMTs, medical-surgical doctors and administrative assistants.

Anyone interested in volunteering can receive further information by SSgt. Bill Forbes at the 439th ASTS, Ext. 3073.

Aug. UTA dates

A UTA 9-10
B UTA 23-24



Prime Beef teams chip in at Rhein-Main

by SSgt. Joe McLean

Prime Beef teams from the 439th Civil Engineering Squadron dug up and rebuilt pieces of Rhein-Main Air Base, Germany this summer.

Rhein-Main was compelled to give up its own Prime Beef unit in March 1995, with the anticipation of a major draw-down. But the work never slowed.

With more than triple the number of expected people on base, the base maintenance contractor was relieved to see Westover Prime Beef members spend their annual tour helping to fill work orders dating back two years.

The first team deployed from June 14 to June 28 while the second wave went from July 12 to 26. Most of the projects completed by the 439th CES were at an area of the base that is used as a recreation area by U.S. troops who are stationed in Bosnia and who are brought to Rhein-Main for rest periods.

Donna Krekelburg, chief of operations and maintenance, for the Base Maintenance Contractor praised the efforts of the Westover civil engineers.

"The teams completed more in two weeks than most others do in six. The tours were a successful win-win arrangement," she said.

The annual tours were productive as well as excellent training. "In 16 years of active duty experience I have never seen teams as gung-ho and professional as Westover's," Krekelburg said.



TSgt. Alan Bailey

DIGGING DEEPER -- TSgt. Gregory Zakrzewski, of the 439th Civil Engineering Squadron, repairs a break in a water main at Rhein-Main AB, Germany, during his unit's annual tour in June.



TSgt. Alan Bailey



TSgt. Alan Bailey

FROM TOP TO BOTTOM -- SrA. Ellen Lamprey, above, gets a floor ready to be tiled in a building at Rhein-Main AB as part of the 439th CES annual tour duties. At left, SrA. David Jeleniewski disconnects a power line on a building they renovated while on tour in Germany.

Patriot People

Name: Mike Allen
Rank: SSgt.
Age: 34
Address: Morrisonville, N.Y.
Unit: 439th CES/Fire Dept.
Position: Firefighter
Civilian position: Pharmaceutical Process Operator
Favorite food: Lasagna
Years of service: 16
Favorite sport: Baseball and softball
Favorite hobby: Photography
Ideal vacation: Anyplace quiet and relaxing
Best way to relax: Read books
Preferred entertainment: Spending time with my family
Favorite hero: Grandfathers
Favorite music: Classic rock and country
Favorite movie: *Twelve o'clock High*
Favorite aircraft: B-17 Flying Fortress
Pet peeve: Impatience, mine and others, lack of time
What I would do if I won \$1 million: Donate some, invest some and enjoy life with family.



TSgt. W. C. Pope

SSgt. Mike Allen

Patriot Praises

Promotions

SMSgt. Lamontagne, Paul J.
 SMSgt. Skalecki, Catherine J.
 MSgt. Beadle, Jean A.
 MSgt. Westcott, Bruce L.
 TSgt. Absous, Lorenda L.
 TSgt. Bready, Richard D., Jr.
 TSgt. Titcomb, Richard P.
 TSgt. Sinclair, Robert E.
 SSgt. Benoit, Keith D.
 SSgt. Brandt, Paul R.
 SSgt. Caron, Drew C.
 SSgt. Cronan, Steven J.
 SSgt. Dakin, Thomas J.
 SSgt. Dyson, Susan R.
 SSgt. Grier, Joseph D.
 SSgt. Lacombe, Daniel P.
 SSgt. Luxton, David D.
 SSgt. Scrivener, Marc A.
 SSgt. Smith, Jason E.
 SSgt. Zona, Sabatino P., Jr.
 SrA. Cirolia, Robert M.
 SrA. Delesline, Charlene K.
 SrA. McKeithan, Amorette
 SrA. Semedo, Kennedy C.
 SrA. Viteri, Johnny A.
 SrA. Williams, Stephen R.
 A1C Dufresne, Gerald E., Jr.

Enlistments

SSgt. Chen, Kevin P.
 SrA. Dworek, Walter J.
 SrA. Rodrigue, Dennon A.
 AB Carlin, Charles F., III

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USAF

Out of the Blue



BRIG. GEN. "MIKE" WALKER WAS COMMANDER 439TH MILITARY AIRLIFT WING FROM MAY 1986 TO 1992. IN DEC. 1990, HE BECAME THE ONLY AIR FORCE RESERVE GENERAL ACTIVATED DURING OPERATION DESERT SHIELD/STORM.

DURING THE EARLY 1960s, THE F-106 DELTA DAGGER ARRIVED AT WESTOVER REPLACING THE 337TH FIGHTER INTERCEPTOR SQUADRON'S F-104A STAR FIGHTERS.



Shot schedule for October through January

Flu season is just around the corner, and reservists get free immunizations. The 439th MDS will provide flu and tuberculosis testing (IPPD) at the 337th AS briefing room (Base Hangar). The schedule is open to all units from October to January, both A and B UTAs.

Saturday
Sunday

0830 - 1530
0930 - 1130

Those allergic to flu shots must report to the clinic in September to document allergy. Remember to bring your shot record every time you need a shot.

The key to safety

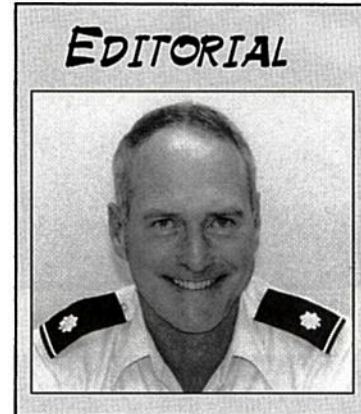
Did you know that if you flew as a passenger with a major airline every day, it would be twenty six thousand years before you could reasonably expect to be in an airline accident.¹

However, the probability of being hospitalized during your life - time as a result of an automobile accident is twenty five per cent!²

The Air Force has had fifty fatalities leading into the fourth of July weekend. This means we're not doing any better than we were last year. Forty-one of those fatalities resulted from off-duty activities, many of them involving motor vehicle abuse. Even so, the great majority of those could have been prevented had the folks just worn their seat belts. Before we get the idea that "these things don't happen to me", I'd like to point out that we could do much better right here at Westover in the use of seat belts. We average around sixty per cent usage. Much room for improvement.

We need to regain our focus on safety throughout these 101 critical days of summer.³ Through good use of risk management processes we can do much better in preventing the loss of irreplaceable people and resources. Let's be altruistic as well. We don't want anyone to get hurt!

Commanders' and supervisors' support at all levels is necessary to help individuals identify hazards, assess risks, and make intelligent decisions based on their risk assessments. It's the key to a safe summer.



by Lt. Col. Dave Moore
439th AW, Chief of Safety

¹ Air Force Safety Center statistic

² Based upon driving 15,000 miles per year for 60 years.

³ This is the period from Memorial Day to Labor Day

AFRC fares well in QDR

When the secretary of Defense released the Quadrennial Defense Review earlier this year, we fielded a number of questions about its effect on Air Force Reserve Command.

First let me say that AFRC fared well. Changes in AFRC missions which may result from the QDR will be in concert with Air Force requirements and will further enhance our important role in the total Air Force.

It's important to remember that the QDR is a strategic study in which we were active participants. The review is intended as a blueprint for future national defense strategies and programs. Congress required the QDR and will undoubtedly give it careful study and evaluation. In the meantime, it's business as usual.

Maj. Gen. Robert McIntosh
Commander, AFRC

Briefs

JOLDS seminar

Westover ARB will be the site of a Junior Leadership Development Seminar entitled "Leaders in Action" Oct. 10-13.

Topics of discussion will include teamwork, negotiating results and confronting difficult issues. Point of contact is Nicole Girard at DSN 589-2657 or commercial (413) 557-2657. The e-mail address is: deborahfuller@MGD_CC@Westover.

ID card checks show many are expired

Because of a world-wide terrorist threat, security forces at Westover have increased the frequency of identification card checks at the Industrial Gate.

One result of the checks shows that many reservists and dependents are walking around with expired ID cards, according to Maj. Roger Summerlin, chief of the 439th Security Force.

"Everyone who carries an ID card should check to see if it is current," he said. "We have already confiscated many cards. It is more convenient to renew ID cards on your schedule than on ours," he said.

Honor Guard seeks OIC, NCOIC, staff

The Westover Honor Guard is in search of a few good men and women.

In addition to trying to enlist new members of any rank, the elite unit is also in need of an officer-in-charge, 2nd lieutenant through captain and a NCOIC, staff sergeant to master sergeant.

Interested reservists must submit a resume to Maj. Max Mendoza or TSgt. Anita Mancini at the 42nd Aerial Port Squadron no later than Aug. 22.

A selection board for both the OIC and NCOIC positions will be conducted on Aug. 23-24.

Further information is available from Maj. Mendoza at Ext. 3562.

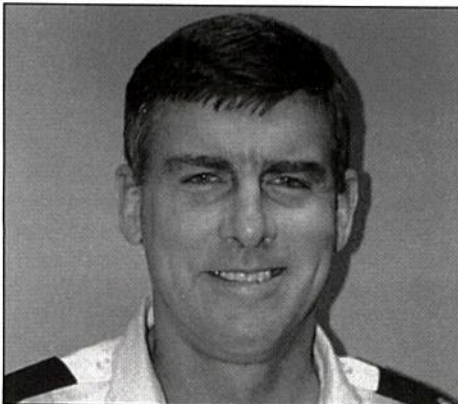


C-5 lifts Galaxy Council

GALAXY TO GALAXY -- Members of the Galaxy Community Council are treated to a flight on the C-5 Galaxy. The 300-member council is comprised of area community leaders who support Westover Air Reserve Base, which includes a major role in the biennial Air Show and Open House. In photo above, members tour the flight deck. Upper right, a lucky member straps into the navigator's seat for landing. At right, members await their inflight tour from the passenger deck.



PATRIOT



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Published monthly for Patriots like Maj. Bill Baird, Jr. of East Greenwich, R.I. and 2,614 members of the 439th AW at Westover ARB, and geographically separated units.